RECTICEL

First Half-Year 2017 Results

Financial Analysts' Meeting

Brussels, 31 August 2017

Olivier Chapellle Chief Executive Officer

Jean-Pierre Mellen Chief Financial Officer

Michel De Smedt Investor Relations Officer



Agenda

- 1 1H2017 Key Highlights
- 2 1H2017 Results
- 3 Financial Position as of 30 June 2017
- 4 Outlook Full Year 2017
- 5 Comments on 1H2017 Results per Business Line
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Key Highlights 1H2017 – Resilient Results Despite Strong Headwinds

- Sales +5.9% | REBITDA -8.6% | REBIT -11.9% | Net Result -7.7%
- Challenging and unprecedented raw material supply environment: historical price hikes combined with Isocyanates shortage
- Adverse overall currency environment: weak £ and strong €
- Fire incident in Most (Czech Republic) on 22 January
- Much improved financial result and reimbursement on 24 July of 27.7m€ 5%-coupon convertible bond 2007-2017
- Net debt (on & off B/S) increased to 222m€ linked to working capital seasonality coupled with higher raw material prices and subsequent higher selling prices
- Growth agenda progressing well Innovation and Capacity Increase

Most end-use markets remained supportive over 1H2017, but raw material prices and currencies create strong headwinds!

Currencies & Oil

The YTD June 2017 versus YTD June 2016 average evolution of the main currencies versus EUR:

GBP -10.5% CNY -2.0% USD +2.9% PLN +2.3%

Oil price levels 45.09\$/bl YTD FY avg 2016 52.98\$/bl YTD June avg 2017= +16%

50.00\$/bl Jun 2016 47.88\$/bl Jun 2017 = -4%

Chemical raw materials: +33.6% vs Jun 2016 and +21.4% since Dec 2016

Countries/regions

United Kingdom → weakening

Spain → stronger

France \rightarrow stronger

Benelux, Germany & Central EU → strong

Scandinavia → stable

International → strong

Market Segments

→ Automotive → decreasing in USA, still growing in EU, strong but volatile in China

Bedding/Furniture → slightly negative

Construction \rightarrow stronger in France, weakening (?) in UK, strong in BNL

Industry → strong

Fire incident in Most (CZ) on 22 Jan 2017: progressing to resolution. (latest update press release 31 Aug 17)

On 22 January 2017, a serious fire incident occurred in one of the production halls of the Automotive-Interiors site in Most (Czech Republic). As a result of this, RAI Most s.r.o., a 100% subsidiary of Recticel, had to declare *force majeure* to its customers.

Recticel and its customers, supported by the affected OEMs PSA Peugeot Citroën, Renault, Daimler, BMW and Volkswagen, have been cooperating actively to maximize the output of the solutions and alternative production plans decided together, in order to minimize the impact on the production programs at the customers' assembly plants.

Since 27 January 2017, intense engineering and contractor work is ongoing in Most and in other facilities of the division to which some production has been transferred. As a result, the supply situation to all customers is now almost normalized, and the totally rebuilt plant will be operational as from mid-October 2017.

RAI Most s.r.o. is insured according to industry standards.

To date, the net non-recurring financial impact is assessed at EUR -4.9 million, being the result of the very important additional operational costs, which were compensated to a large extent by insurance advances received to date. Given that the Most plant will not be fully operational before October 2017, additional non-recurring costs and income will be taken over the remainder of 2017.

The plant in Most produces - on the basis of the patented Colo-Fast® and Colo-Sense® Lite spray technologies - elastomer interior trim parts for cars, such as skins for dashboard and door panels, which are sold to various Tier-1 automotive suppliers. In 2016, RAI Most s.r.o. realised sales of CZK 547 million (EUR 20.3 million) and employed 390 people.



Recticel Insulation introduces a breakthrough Low Lambda technology Xentro® at the Batibouw ® trade fair (press release 20 Feb 17)

- Xentro technology allows Lambda to reach 0.019 W/mK
- In house low lambda technology in PU rigid foam
- ► Launched at the Batibouw® trade fair 2017 (Brussels)
- ► The lowest thermal conductivity in rigid PU boards (0.019 W/mK)
 - Offering 13% better insulation compared to existing products
 - Better addressing the demands of energy-efficient buildings and high performance materials
- Focus on architects and specifying bodies : more freedom in design
- Applications: cavity wall (Eurowall[®] Xentro[®]) and floor (Eurofloor Xentro[®])
- Production: Wevelgem, Belgium

"Unlimited space for innovative projects"





Xentro°

Recticel Insulation plans an expansion investment in Finland (press release 21 Jun 17)

Recticel announces that its Insulation division – a leading PIR insulation board manufacturer - plans to invest in a new greenfield production site in Finland, in order to serve the growing demand for high performance thermal insulation materials in the Nordic region (Finland, Norway, Sweden, Denmark and the Baltic countries).

Recticel is pleased to announce that its Insulation division will expand its activities in Scandinavia. The new state-of-the-art production facility will produce high performance rigid polyurethane foam ("PIR") panels for thermal insulation for the construction sector. With this important investment, Recticel Insulation will serve the growing demand for thermal insulation materials in Northern Europe and will pursue its growth strategy.

Further growth is to be expected in the coming years because the structural demand for high performing polyurethane building insulation will continue to increase as a result of stricter insulation standards and regulations, and the ever growing awareness of the need for more and better insulation.

The investment is expected to amount to about €23 million, and start of production is planned in the second half of 2018.

Olivier Chapelle (CEO): "This investment is an additional step in the execution of the growth strategy of our Insulation business. It offers an attractive expansion in the Nordic region, which is a growing market for high performance insulation materials."



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Combined Income Statement: net sales are +5.9%, (incl. -1.0% currency) REBITDA -8.6% | REBIT -11.9% | Net Result -7.7%

| MEUR | LY 30/06/2016 | A 30/06/2017 | 17/16 |
|---|---------------|--------------|--------|
| Net Sales | 686.0 | 726.8 | 5.9% |
| REBITDA | 54.8 | 50.1 | -8.6% |
| Non-recurring result | (7.0) | (9.1) | |
| EBITDA | 47.9 | 41.0 | -14.3% |
| Depreciation | (19.3) | (18.8) | |
| Impairments | (1.0) | | |
| REBIT | 35.6 | 31.3 | -11.9% |
| EBIT | 27.6 | 22.2 | -19.6% |
| Interest Income & Expenses | (4.5) | (4.1) | |
| Other Financial Income & Expenses | (1.2) | 1.8 | |
| Pre Tax Result (EBT) | 21.9 | 19.9 | -9.2% |
| Current Tax | (4.8) | (2.8) | |
| Deferred Tax | (1.6) | (2.8) | |
| After Tax Result (EAT) | 15.5 | 14.3 | -7.8% |
| Non-controlling interests | | | |
| Net Result (Group share) | <u>15.5</u> | <u>14.3</u> | -7.7% |
| Net Result (Group share) per share (in EUR) | 0.29 | 0.27 | |



Net sales increase by +5.9%, including -1.0% currency impact

- Net sales: from 686.0m€ to 726.8m€ (+5.9%) incl. -1.0% currency impact or -7.5m€
 - □ **1Q2017**: from 345.5m€ to 365.3m€ (**+5.7%**, including -1.2% currency impact)
 - □ **2Q2017**: from 340.5m€ to 361.5m€ (**+6.2%**, including -0.8% currency impact)

| in million EUR | 1Q2016 | 2Q2016 | 1H2016 | 1Q2017 | 2Q2017 | 1H2017 | Δ 1Q | ∆ 2Q | Δ 1Η |
|---|---------|---------|----------|---------|---------|----------|--------|-------------|--------|
| Flexible Foams | 156.1 | 154.2 | 310.3 | 160.6 | 157.0 | 317.5 | 2.9% | 1.8% | 2.3% |
| Bedding | 79.0 | 69.1 | 148.1 | 75.0 | 63.3 | 138.3 | -5.0% | -8.4% | -6.6% |
| Insulation | 55.5 | 62.7 | 118.1 | 61.3 | 67.9 | 129.2 | 10.5% | 8.4% | 9.4% |
| Automotive | 73.9 | 73.0 | 146.9 | 84.6 | 88.8 | 173.5 | 14.5% | 21.7% | 18.1% |
| Eliminations | (18.9) | (18.4) | (37.3) | (16.3) | (15.4) | (31.7) | -14.0% | -16.0% | -15.0% |
| TOTAL COMBINED SALES | 345.5 | 340.5 | 686.0 | 365.3 | 361.5 | 726.8 | 5.7% | 6.2% | 5.9% |
| Adjustment for joint ventures by application of IFRS 11 | (75.9) | (75.6) | (151.5) | (83.4) | (77.4) | (160.8) | 9.9% | 2.3% | 6.1% |
| TOTAL CONSOLIDATED SALES | 269.6 | 264.9 | 534.5 | 281.9 | 284.1 | 566.0 | 4.6% | 7.3% | 5.9% |

- Automotive (+18.1%): strong market dynamics and new program start-ups in Interiors were the main growth drivers. Limited impact of the fire incident in Most (Czech Republic).
- Insulation (+9.4%): strong volumes in Q1, weak volumes in Q2 (MDI shrotage) combined with higher average selling prices as a result of raw material price increases.
- Flexible Foams (+2.3%): slightly negative volumes in Comfort Foams, strong volumes in Technical Foams (continued growth of industrial & automotive markets), as well as substantial growth in the USA, China, India and Turkey.
- **Bedding** (-6.6%): slightly negative volumes due to overall weaker market conditions and elimination of non-profitable sales.



REBITDA has proven resilient to very challenging environment Raw Materials – Currencies – Most fire

- Flexible Foams continued to improve its operational efficiency, but could not prevent the temporary adverse impact due to leadtime to pass through raw material costs increases.
- Bedding fixed its supply chain issues, reduced its fixed operating costs and abandoned insufficiently profitable sales.
- Profitability in Insulation reduced as a result of the reduced volumes in 2Q2017 due to shortage in MDI supply in 2Q2017.
- Automotive increased on higher volumes in the sub-segment Interiors, induced by the addition of the new Interiors programs and solid market demand.

| in million EUR | 1H2016 | 1H2017 | Δ |
|------------------------|--------|--------|----------------|
| Flexible Foams | 28.2 | 23.3 | -17.2% |
| Bedding | 7.9 | 7.7 | -2.0% |
| Insulation | 17.8 | 14.2 | <i>-</i> 20.2% |
| Automotive | 10.5 | 13.5 | 27.9% |
| Corporate | (9.6) | (8.6) | -9.9% |
| TOTAL COMBINED REBITDA | 54.8 | 50.1 | -8.6% |



Combined non-recurring elements slightly higher than in 1H2016

| in million EUR | 1H2016 | 1H2017 |
|---|--------|--------|
| Net impact fire incident Automotive Interiors | 0.0 | (4.9) |
| Restructuring charges and provisions | (4.7) | 0.4 |
| Other | (2.3) | (4.5) |
| Total impact on EBITDA | (7.0) | (9.1) |
| Impairments | (1.0) | 0.0 |
| Total impact on EBIT | (7.9) | (9.1) |

- Impact non-recurring elements on EBITDA: -9.1m€ (1H2016: -7.0m€)
- Impact non-recurring elements on EBIT: -9.1m€ (1H2016: -7.9m€)
- ► Non-recurring elements:
 - □ The major non-recurring element in 1H2017 relates to the fire incident in the Automotive Interiors plant in Most (Czech Republic) on 22 January 2017. The net impact in 1H2017, including the reinsurance costs, amounts to -4.9m€. Additional non-recurring costs and insurance income, induced by the fire incident, are still expected during 2H2017.
 - Restructuring provisions were positively influenced by a reduction in onerous contract charges.
 - □ The 'other' non-recurring elements relate to incurred costs and provisions for legal fees.



Combined EBITDA, REBIT & EBIT

EBITDA: from 47.9m€ to **41.0m**€ (-14.3%)

| in million EUR | 1H2016 | 1H2017 | Δ |
|---|--------|--------|--------|
| Flexible Foams | 23.6 | 18.7 | -21.0% |
| Bedding | 6.6 | 7.6 | 15.0% |
| Insulation | 17.8 | 14.2 | -20.0% |
| Automotive | 9.5 | 9.1 | -4.4% |
| Corporate | (9.7) | (8.6) | -10.9% |
| TOTAL COMBINED EBITDA | 47.9 | 41.0 | -14.3% |
| Adjustment for joint ventures by application of IFRS 11 | (6.9) | (5.6) | -19.1% |
| TOTAL CONSOLIDATED EBITDA | 41.0 | 35.4 | -13.5% |

EBIT: from 27.6m€ to **+22.2m**€ (-19.6%)

| in million EUR | 1H2016 | 1H2017 | Δ |
|---|---------|--------|--------|
| Flexible Foams | 17.2 | 12.5 | -27.3% |
| Bedding | 3.1 | 5.3 | 67.3% |
| Insulation | 14.7 | 11.0 | -25.3% |
| Automotive | 2.9 | 2.6 | -8.6% |
| Corporate | (10.2) | (9.1) | -11.0% |
| TOTAL COMBINED EBIT | 27.6 | 22.2 | -19.6% |
| Adjustment for joint ventures by application of IFRS 11 | (3.0) | (1.6) | -45.6% |
| TOTAL CONSOLIDATED EBIT | 24.6 | 20.6 | -16.4% |

► **REBIT**: from 35.6m€ to **31.3m**€ (-11.9%)

| in million EUR | 1H2016 | 1H2017 | Δ |
|----------------------|---------|--------|--------|
| Flexible Foams | 22.0 | 17.1 | -22.0% |
| Bedding | 5.1 | 5.4 | 5.3% |
| Insulation | 14.7 | 11.0 | -25.6% |
| Automotive | 3.9 | 7.0 | 80.5% |
| Corporate | (10.1) | (9.1) | -10.0% |
| TOTAL COMBINED REBIT | 35.6 | 31.3 | -11.9% |

Reduced combined financial charges and income taxes

- **Combined financial result**: from -5.7m€ to -2.3m€ (-59.6%)
 - □ Net interest charges decreased from -4.5m€ to -4.1m€ as a result of a lower cost of debt.
 - Other net financial income and expenses' from -1.2m€ to +1.8m€; comprise mainly interest capitalisation costs under provisions for pension liabilities (-0.6m€ versus -0.6m€ in 1H2016) and exchange rate differences (+2.4m€ versus -0.5m€ in 1H2016).

- Combined income taxes and deferred taxes: from -6.4m€ to -5.6m€
 - □ Current income tax charges: -2.8m€ (1H2016: -4.8m€)
 - Deferred tax charges: -2.8m€ (1H2016: -1.6m€)

Result of the period (share of the Group): from +15.5m€ to +14.3m€ (-7.7%)

Average Trade Working Capital increases to 12.8% on sales over 1H2017 (12.1% over 1H2016), due to 1/ growth & longer DSO in China, 2/ raw material & sales price increases

| in m€ | Average: | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | YTD Jun 2017 | TARGET 2017 |
|----------------|----------|-------|-------|-------|-------|-------|-------|-----------------|-------------|
| Flexible foams | m€ | 107.3 | 100.5 | 98.1 | 93.2 | 88.1 | 80.1 | 81.1 | |
| | %/GS | 17.7% | 16.7% | 16.5% | 15.4% | 14.3% | 13.0% | 13.0% | 13.7% |
| Interiors + | m€ | 17.0 | 13.3 | 13.9 | 13.7 | 16.6 | 20.6 | 27.7 | |
| Exteriors | %/GS | 11.4% | 9.3% | 11.2% | 11.4% | 12.6% | 14.3% | 17.7% | 14.7% |
| Inculation | m€ | 33.6 | 36.8 | 35.9 | 34.0 | 32.3 | 27.0 | 34.5 | |
| Insulation | %/GS | 14.0% | 15.3% | 14.8% | 14.3% | 12.4% | 9.9% | 12.3% | 10.7% |
| Dodding | m€ | 28.7 | 38.9 | 36.6 | 37.2 | 38.1 | 39.2 | 39.1 | |
| Bedding | %/GS | 12.5% | 12.7% | 11.7% | 12.0% | 11.6% | 11.8% | 12.0% | 11.2% |
| Dragget | m€ | 16.9 | 17.4 | 13.8 | 15.7 | 15.0 | 12.1 | 12.7 | |
| Proseat | %/GS | 13.2% | 14.3% | 11.4% | 12.2% | 11.1% | 9.0% | 9.3% | 9.0% |
| NIMC Croup | m€ | 202.7 | 206.9 | 198.4 | 193.7 | 189.9 | 179.0 | 195.1 | |
| NWC Group | %/GS | 14.8% | 14.6% | 14.2% | 13.8% | 12.9% | 11.9% | 12.8% | 12.2% |



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Combined Net Cash flow

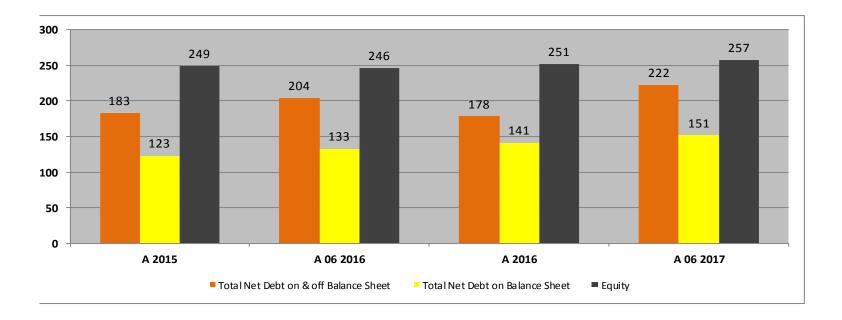
| COMBINED CASH FLOW STATEMENT | 30.06.2016 | 30.06.2017 |
|--|------------|------------|
| Group Recticel (in k€) | Combined | Combined |
| EARNINGS before INTEREST AND TAXES (EBIT) | 27,640 | 22,228 |
| Depreciations and Amortizations | 19,264 | 18,767 |
| Impairment losses on Assets | 959 | 0 |
| Write-offs on Assets | -156 | 1,457 |
| Changes in provisions | -2,438 | -2,760 |
| Gains / Losses on disposals of Assets | -50 | 3,231 |
| Income from Associates | -1,055 | -988 |
| GROSS OPERATING CASH FLOW | 44,163 | 41,936 |
| Changes in working capital | -5,487 | -29,840 (|
| Trade & Other Long term debts and maturing < 1 year | -6,881 | -12 |
| CASH GENERATED by OPERATIONS | 31,795 | 12,083 |
| Income taxes paid | -3,505 | -4,090 |
| NET CASH FLOW FROM OPERATING ACTIVITIES | 28,290 | 7,993 |
| Interest received | 66 | 85 |
| Dividend received | 118 | 249 |
| Investments and subscription capital increase (acquisitions RUB) | -312 | 0 |
| Increase / Decrease of Loans and receivables | -87 | 34 |
| Purchases of Intangible Assets | -2,372 | -1,817 (|
| Purchase of Property, plant and equipment | -22,254 | -22,670 (|
| Disposals Intangible Assets | 4 | 0 |
| Disposals of Property, plant and equipment | 121 | 62 |
| Disposals of investments available for sale | 0 | 0 |
| NET CASH FLOW FROM INVESTMENT ACTIVITIES | -24,717 | -24,057 |
| Interest paid | -3,768 | -3,851 |
| Dividends paid | -7,549 | -9,684 |
| Increase/Decrease of capital | 317 | 2,814 |
| Increase / Decrease Financial debt | -15,495 | 33,490 |
| CASH FLOW FROM FINANCING ACTIVITIES | -26,495 | 22,769 |
| Effect of Exchange rate Changes | -1,570 | 960 |
| CHANGES IN CASH AND CASH EQUIVALENTS | -24,493 | 7,664 |
| Net cash position opening balance | 75,539 | 51,663 |
| Net cash position closing balance | 51,046 | 59,327 |
| NET VARIATION CASH & CASH EQUIVALENT | -24,493 | 7,664 |
| NET FREE CASH FLOW | -196 | -19,915 |

| (1) | Changes in provisions | (2.8) |
|------------|-------------------------------|--------|
| | Net additions | 5.8 |
| | > Pension provisions | 5.1 |
| | > Other | 0.7 |
| | Net utilisations | (8.6) |
| | > Pension provisions | (5.8) |
| | > Restructuring | (2.6) |
| | > Environmental | (0.2) |
| | | |
| (2) | Changes in Working Capital | (29.8) |
| | > Inventories | (25.5) |
| | > Trade receivables | (24.5) |
| | > Other receivables | (7.9) |
| | > Trade payables | 20.3 |
| | > Other payables | 7.8 |
| | | |
| (3) | Capex paid | (24.5) |
| | > Flexible foams | (5.2) |
| | > Insulation | (1.4) |
| | > Bedding | (1.1) |
| | > Seating | (2.1) |
| | > Interiors | (13.8) |
| | > Other (SID, ICT, Corporate) | (0.9) |

For the investment and disposal activities, only the cash payment and cash receipts have been reported as stipulated under IAS7.

Net debt (on & off B/S) @ 222m€ increased by 18m€ vs 30/06/2016

| in M€ | A 2015 | A 06 2016 | A 2016 | A 06 2017 |
|---|--------|-----------|--------|-----------|
| Total Net Debt on & off Balance Sheet | 183 | 204 | 178 | 222 |
| Off Balance Factoring, Forfeiting & Discount | -60 | -71 | -52 | -71 |
| Total Net Debt on Balance Sheet | 123 | 133 | 141 | 151 |
| Equity | 249 | 246 | 251 | 257 |
| | | | | |
| Gearing Ratio 1 (Net Debt on BS /Eq Booked) | 49% | 54% | 56% | 59% |
| Gearing Ratio (Net Debt on & off BS /Eq Booked) | 74% | 83% | 71% | 86% |





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Outlook for full year 2017

The Group reiterates its guidance for the full year 2017:

Recticel expects continued growth of its full year 2017 combined sales and an increase of its full year 2017 REBITDA.



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Solid volumes, better industrial performance, improved product-mix

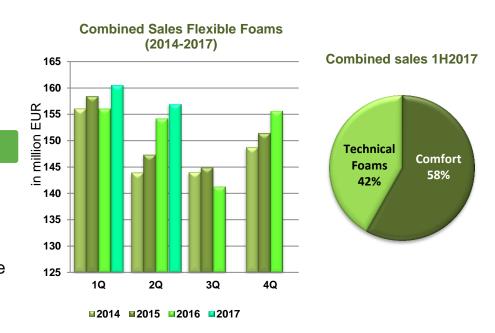


Key financials

| in million EUR | 1H2016 | 1H2017 | Δ |
|----------------|--------|--------|--------|
| Sales | 310,3 | 317,5 | 2,3% |
| REBITDA | 28,2 | 23,3 | -17,2% |
| as % of sales | 9,1% | 7,3% | |
| EBITDA | 23,6 | 18,7 | -21,0% |
| as % of sales | 7,6% | 5,9% | |
| REBIT | 22,0 | 17,1 | -22,0% |
| as % of sales | 7,1% | 5,4% | |
| EBIT | 17,2 | 12,5 | -27,3% |
| as % of sales | 5, 5% | 3,9% | |

1H2017 key topics

- Sales 1H2017: 317.5m€ (+2.3%), with external sales increasing by +3.0%
 - Comfort: flat sales. Lower volumes compensated by higher selling prices (cfr raw material costs)
 - Technical Foams: +5.7%, continued to grow in the industrial and automotive markets within Europe, as well as in the USA, China, India and Turkey.
- Profitability margins decreased as a result of the time lag in passing on the substantial raw material price increases in the selling prices and of non-recurring elements (-4.6m€).



Margin improvement due to a better product-mix and cost control measures

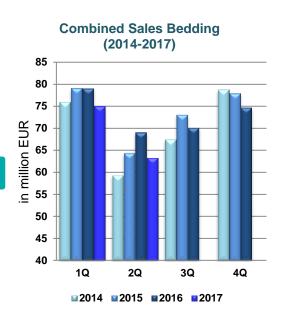


Key financials

| in million EUR | 1H2016 | 1H2017 | Δ |
|----------------|--------|--------|-------|
| Sales | 148,1 | 138,3 | -6,6% |
| REBITDA | 7,9 | 7,7 | -2,0% |
| as % of sales | 5, 3% | 5,6% | |
| EBITDA | 6,6 | 7,6 | 15,0% |
| as % of sales | 4,5% | 5,5% | |
| REBIT | 5,1 | 5,4 | 5,3% |
| as % of sales | 3, 5% | 3,9% | |
| EBIT | 3,1 | 5,3 | 67,3% |
| as % of sales | 2,1% | 3,8% | |

1H2017 key topics

- Sales 1H2017: 138.3m€ (-6.6%), with external sales decreasing by -3.4%
 - Branded Products: -0.5%
 - Non-Branded/Private Label: -8.1%
- Under weaker market conditions, further improvement of product and customer-mix
- Margin improvement due to a better product-mix and the effect of cost control initiatives.



Combined sales 1H2017



Lower margins due to significant raw materials price increases following MDI supply shortage

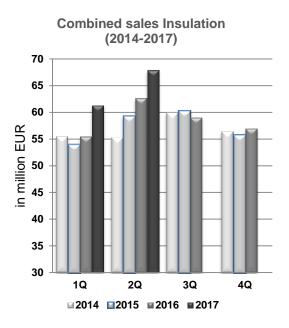


Key financials

| in million EUR | 1H2016 | 1H2017 | Δ |
|----------------|--------|--------|--------|
| Sales | 118,1 | 129,2 | 9,4% |
| REBITDA | 17,8 | 14,2 | -20,2% |
| as % of sales | 15,1% | 11,0% | |
| EBITDA | 17,8 | 14,2 | -20,0% |
| as % of sales | 15,0% | 11,0% | |
| REBIT | 14,7 | 11,0 | -25,6% |
| as % of sales | 12,5% | 8,5% | |
| EBIT | 14,7 | 11,0 | -25,3% |
| as % of sales | 12,4% | 8.5% | |

1H2017 key topics

- Sales 1H2017: 129.2m€ (+9.4%), including exchange rate differences of -3.3% (i.e. Pound Sterling)
- Significantly higher raw material prices due to a shortage of MDI supply
- Lower margin due to temporary cost inflation and time lag to pass on these higher costs to the market.



Growth driven by start-up of new programs and overall strong global automotive markets

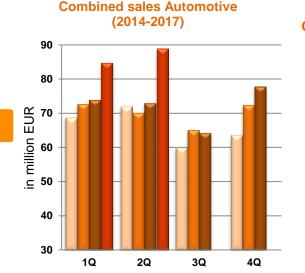


Key financials

| in million EUR | 1H2016 | 1H2017 | Δ |
|----------------|--------|--------|-------|
| Sales | 146,9 | 173,5 | 18,1% |
| REBITDA | 10,5 | 13,5 | 27,9% |
| as % of sales | 7, 2% | 7,8% | |
| EBITDA | 9,5 | 9,1 | -4,4% |
| as % of sales | 6,5% | 5,3% | |
| REBIT | 3,9 | 7,0 | 80,5% |
| as % of sales | 2,6% | 4,0% | |
| EBIT | 2,9 | 2,6 | -8,6% |
| as % of sales | 2,0% | 1,5% | |

1H2017 key topics

- Sales 1H2017: 173.5m€ (+18.1%)
 - Interiors: 92.3m€ (+31.9%)
 - Growth coming from gradual start-up of new programs and higher than expected commercial success of some care models.
 - Most (CZ) fire incident negatively affected underlying development
 - Seating: 81.1m€ (+5.6%)
 - Profitability in Seating negatively impacted by higher chemical raw material costs.



■2014 ■2015 ■2016 ■2017

Combined sales 1H2017



Agenda

- 1 1H2017 Key Highlights
- 2 1H2017 Results
- 3 Financial Position as of 30 June 2017
- 4 Outlook Full Year 2017
- 5 Comments on 1H2017 Results per Business Line
- 6 Appendix

Consolidated key figures*

- * All comparisons are made with the comparable period 1H2016, unless mentioned otherwise.
- **Sales**: from 534.5m€ to **566.0**€ (+5.9%, incl. -1.4% currency effects)
- **EBITDA**: from 41.0m€ to **35.4m**€ (-13.6%)
- **EBIT**: from 24.6m€ to **20.6m**€ (-16.4%)
- Result of the period (share of the Group): from 15.5m€ to 14.3m€ (-7.7%)
- Net financial debt¹: from 109.5m€ (30-Jun-16) or 108.4m€ (31-Dec-16) to 117.5m€ (30-Jun-17)
- ► **Gearing ratio**: from 43.1% (31-Dec-16) to **45.7%**



¹ Excluding the drawn amounts under non-recourse factoring programs: 70.8m€ per 30 June 2017 versus 65.4m€ per 30 June 2016 and 51.7m€ per 31 December 2016.

Lower consolidated financial charges and stable income taxes

- Consolidated financial result: from -5.0m€ to -2.1m€ (-57.8%)
 - □ Net interest charges decreased from -3.9m€ to -3.6m€ as a result of a lower cost of debt.
 - Other net financial income and expenses' from -1.1m€ to +1.5m€; comprise mainly interest capitalisation costs under provisions for pension liabilities (-0.5m€ versus -0.6m€ in 1H2016) and exchange rate differences (+2.0m€ versus -0.5m€ in 1H2016).

- Consolidated income taxes and deferred taxes: remained stable at -4.2m€
 - □ Current income tax charges: -2.1m€ (1H2016: -2.2m€)
 - □ Deferred tax charges: -2.1m€ (1H2016: -2.0m€)

► Consolidated result of the period (share of the Group): from +15.5m€ to +14.3m€ (-7.7%)

ANNEXES – Consolidated Income Statement

| in million EUR | 1H2016 | 1H2017 | Δ |
|--|----------------|----------------|--------------|
| | (a) | (b) | (b)/(a) - 1 |
| Sales | 534.5 | 566.0 | 5.9% |
| Distribution costs | (29.5) | (31.7) | 7.6% |
| Cost of sales | (396.2) | (443.3) | 11.9% |
| Gross profit | 108.8 | 91.0 | -16.4% |
| General and administrative expenses | (41.9) | (43.0) | 2.4% |
| Sales and marketing expenses | (37.3) | (33.9) | -9.1% |
| Research and development expenses | (6.9) | (7.0) | 2.8% |
| Impairments | (1.0) | 0.0 | -100.0% |
| Other operating revenues (1) | 2.7 | 25.2 | 820.9% |
| Other operating expenses (2) | <u>(10.6)</u> | <u>(13.1)</u> | <u>24.1%</u> |
| Other operating result (1)+(2) | (7.9) | 12.0 | -253.0% |
| Income from joint ventures & associates | 10.7 | 1.5 | -86.0% |
| EBIT | 24.6 | 20.6 | -16.4% |
| Interest income | 0.4 | 0.4 | -7.2% |
| Interest expenses | (4.3) | (4.0) | -7.4% |
| Other financial income | 5.4 | 8.7 | 60.7% |
| Other financial expenses | (6.5) | (7.2) | 11.0% |
| Financial result | (5.0) | (2.1) | -57.8% |
| Result of the period before taxes | 19.7 | 18.5 | -6.0% |
| Income taxes | (4.2) | (4.2) | 0.6% |
| Result of the period after taxes | 15.5 | 14.3 | -7.7% |
| of which attributable to the owners of the parent | 15.5 | 14.3 | -7.7% |
| of which attributable to non-controlling interests | 0.0 | 0.0 | |



ANNEXES – Consolidated Comprehensive Income

| in million EUR | 1H2016 | 1H2017 |
|--|---------|--------|
| Result for the period after taxes | 15.5 | 14.3 |
| Other comprehensive income | | |
| Items that will not subsequently be recycled to profit and loss | | |
| Actuarial gains (losses) on employee benefits recognized in equity | (10.1) | 0.5 |
| Deferred taxes on actuarial gains (losses) on employee benefits | 2.2 | (0.3) |
| Currency translation differences | 0.7 | 0.1 |
| Total | (7.3) | 0.4 |
| | | |
| Items that subsequently may be recycled to profit and loss | | |
| Hedging reserves | 0.5 | 1.1 |
| Currency translation differences | (4.7) | (2.9) |
| Deferred taxes on hedging interest reserves | (0.3) | (0.4) |
| Total | (4.5) | (2.1) |
| Other comprehensive income net of tax | (11.8) | (1.7) |
| • | ` ' | |
| Total comprehensive income for the period | 3.7 | 12.6 |
| | | |
| Total comprehensive income for the period | 3.7 | 12.6 |
| of which attributable to the owners of the parent | 3.7 | 12.6 |
| of which attributable to non-controlling interests | 0.0 | 0.0 |



ANNEXES – Consolidated Balance Sheet

| in million EUR | 31 DEC 16 | 30 JUN 17 | Δ |
|--|-----------|-----------|--------|
| Intangible assets | 12,1 | 12,0 | -1,0% |
| Goodwill | 25,1 | 24,7 | -1,4% |
| Property, plant & equipment | 216,2 | 217,6 | 0,6% |
| Investment property | 3,3 | 3,3 | 0,0% |
| Interest in joint ventures & associates | 82,4 | 75,5 | -8,3% |
| Other financial investments and available for sale investments | 0,5 | 0,7 | 41,2% |
| Non-current receivables | 13,9 | 13,8 | -0,5% |
| Deferred tax | 37,8 | 34,2 | -9,6% |
| Non-current assets | 391,3 | 381,8 | -2,4% |
| Inventories and contracts in progress | 91,9 | 111,0 | 20,8% |
| Trade receivables | 101,5 | 134,9 | 32,9% |
| Other receivables | 69,6 | 59,7 | -14,2% |
| Income tax receivables | 1,4 | 1,2 | -15,4% |
| Other investments | 0,1 | 0,1 | 0,0% |
| Cash and cash equivalents | 37,2 | 48,5 | 30,5% |
| Current assets | 301,7 | 355,4 | 17,8% |
| TOTAL ASSETS | 693,0 | 737,3 | 6,4% |

| in million EUR | 31 DEC 16 | 30 JUN 17 | Δ |
|-------------------------------|-----------|-----------|--------|
| Equity (share of the Group) | 251,2 | 257,1 | 2,3% |
| Non-controlling interests | 0,0 | 0,0 | 2,3% |
| Total equity | 251,2 | 257,1 | 2,3% |
| Pensions and other provisions | 64,2 | 60,0 | -6,6% |
| Deferred tax | 10,1 | 9,1 | -9,7% |
| Interest-bearing borrowings | 97,0 | 106,4 | 9,7% |
| Other amounts payable | 0,2 | 0,2 | 8,7% |
| Non-current liabilities | 171,5 | 175,7 | 2,4% |
| Pensions and other provisions | 5,9 | 6,8 | 14,9% |
| Interest-bearing borrowings | 50,1 | 60,4 | 20,5% |
| Trade payables | 102,9 | 122,2 | 18,7% |
| Income tax payables | 2,3 | 1,4 | -38,6% |
| Other amounts payable | 108,9 | 113,6 | 4,3% |
| Current liabilities | 270,2 | 304,5 | 12,7% |
| TOTAL LIABILITIES | 693,0 | 737,3 | 6,4% |



31 Aug 2017

ANNEXES – Consolidated Statement of Cash Flow

| in million EUR | 1H2016 | 1H2017 | Δ |
|--|---------|---------|------------|
| | (a) | (b) | (b)/(a) -1 |
| EBIT | 24.6 | 20.6 | -16.4% |
| Depreciation, amortisation and impairment losses on assets | 16.4 | 14.8 | -9.7% |
| Write-offs (-back) on assets | (0.4) | 1.4 | nr |
| Income from associates and joint ventures | (10.7) | (1.5) | -86.0% |
| Other non-cash elements | (2.6) | 0.4 | nr |
| Gross operating cash flow | 27.3 | 35.7 | 30.7% |
| Changes in working capital | (10.3) | (24.1) | 135.3% |
| Gross operating cash flow after changes in working capital | 17.1 | 11.6 | -32.2% |
| Income taxes paid | (1.6) | (2.8) | 75.3% |
| Net cash flow from operating activities (a) | 15.5 | 8.8 | -43.1% |
| Net cash flow from investment activities (b) | (13.5) | (8.9) | -33.6% |
| Paid interest charges (1) | (3.2) | (3.4) | 7.2% |
| Paid dividends (2) | (7.5) | (9.7) | 28.3% |
| Increase (Decrease) of capital (3) | 0.3 | 2.8 | 787.7% |
| Increase (Decrease) of financial liabilities (4) | (8.4) | 21.4 | nr |
| Other (5) | 0.0 | 0.0 | |
| Net cash flow from financing activities (c)= (1)+(2)+(3)+(4)+(5) | (18.8) | 11.1 | nr |
| Effect of exchange rate changes (d) | (1.9) | 0.3 | nr |
| Effect of change in scope of consolidation (e) | 0.0 | 0.0 | <u>-</u> |
| Changes in cash and cash equivalents (a)+(b)+(c)+(d)+(e) | (18.6) | 11.3 | nr |
| | | | |
| FREE CASH FLOW (a)+(b)+(1) | (1.1) | (3.5) | 209.0% |
| | | | |



ANNEXES – Consolidated Net Cash flow

| CONSOLIDATED LEGAL CASH FLOW Group Recticel in k EUR | 30.06.2017 Consolidated | 30.06.2016 Consolidated |
|--|----------------------------|----------------------------|
| EARNINGS before INTEREST AND TAXES (EBIT) | 20,588 | 24,622 |
| Depreciations and Amortizations | 14,821 | 15,446 |
| Impairment losses on Assets | 0 | 959 |
| Write-offs on Assets | 1,449 | -375 |
| Changes in provisions | -2,889 | -2,530 |
| Gains / Losses on disposals of Assets | 3,224 | -46 |
| Income from Associates | -1,506 | -10,749 |
| GROSS OPERATING CASH FLOW | 35,687 | 27,325 |
| Changes in working capital | -24,108 | -3,358 |
| Trade & Other Long term debts (Deferred EU fine) | -19 | -6,894 |
| CASH GENERATED by OPERATIONS | 11,561 | 17,074 |
| Income taxes paid | -2,757 | -1,573 |
| NET CASH FLOW FROM OPERATING ACTIVITIES | 8,804 | 15,501 |
| Interest received | 148 | 458 |
| Dividend received | 8,800 | 7,350 |
| Investments and subscription capital increase | 0 | -312 |
| Increase / Decrease of Loans and Receivables | 157 | 653 |
| Investments in intangible Assets | -1,354 | -2,061 |
| Investments in property, plant and equipment | -16,711 | -19,601 |
| Disposals of Intangible Assets | 0 | 9 |
| Disposals of Property, plant and equipment | 24 | 47 |
| Disposals subsidiaries | 0 | 0 |
| Disposals of investments available for sale | 0 | 0 |
| NET CASH FLOW FROM INVESTMENT ACTIVITIES | -8,937 | -13,458 |
| Interest paid | -3,418 | -3,187 |
| Dividends paid | -9,684 | -7,549 |
| Increase/Decrease of capital | 2,814 | 317 |
| Increase / Decrease Financial debt | 21,402 | -8,352 |
| CASH FLOW FROM FINANCING ACTIVITIES | 11,114 | -18,770 |
| Effect of Exchange rate Changes | 342 | -1,875 |
| CHANGES IN CASH AND CASH EQUIVALENTS | 11,323 | -18,602 |
| Net cash position opening balance | 37,174 | 55,967 |
| Net cash position closing balance | 48,498 | 37,364 |
| NET VARITION CASH & CASH EQUIVALENT | 11,323 | -18,602 |



ANNEXES – Statement of changes in equity

| in million EUR | Capital | Share premium | Treasury shares | Investment revaluation reserve | Actuarial gains and losses | IFRS 2 Other capital reserves | Retained earnings | Translation differences reserves | Hedging reserves | Total shareholders' equity | Non- controlling interests | Total equity, non- controlling interests included |
|---|------------|-------------------|--------------------|--------------------------------|----------------------------------|--|----------------------|--|---------------------|----------------------------------|----------------------------------|---|
| At the end of the preceding period (31 December 2016) | 135.2 | 126.1 | (1.5) | (0.0) | (19.6) | 2.2 | 24.9 | (11.0) | (4.9) | 251.2 | 0.0 | 251.2 |
| Dividends Stock options (IFRS 2) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 0.1 | (9.7) 0.0 | 0.0 | 0.0 | (9.7) 0.1 | 0.0 0.0 | (9.7) 0.1 |
| Capital movements Shareholders' movements | 1.2 1.2 | 1.6 1.6 | 0.0 | 0.0 | 0.0 | 0.0 0.1 | 0.0 | 0.0 | 0.0 | (6.7) | 0.0 | (6.7) |
| Profit or loss of the period | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 14.3 | 0.0 | 0.0 | 14.3 | 0.0 | 14.3 |
| Comprehensive income' | 0.0 | 0.0 | 0.0 | 0.0 | 0.4 | 0.0 | 14.3 | (2.9) | 0.7 | 12.6 | 0.0 | 12.6 |
| Change in scope | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| At the end of the period (30 June 2016) | 136.4 | 127.7 | (1.5) | (0.0) | (19.2) | 2.3 | 29.6 | (13.9) | (4.2) | 257.1 | 0.0 | 257.1 |



ANNEXES – Data per share

| in EUR | 1H2016 (b) | 1H2017 (b) | ∆ (b)/(a) -1 |
|--|-------------------|-------------------|------------------------|
| Number of shares outstanding (including treasury shares) | 53 815 498 | 54 542 382 | 1.4% |
| Weighted average number of shares outstanding (before dilution effect) | 53 415 088 | 53 918 269 | 0.9% |
| Weighted average number of shares outstanding (after dilution effect) | 59 645 280 | 60 351 199 | 1.2% |
| EBITDA | 0.77 | 0.66 | -14.3% |
| EBIT | 0.46 | 0.38 | -17.2% |
| Result for the period before taxes | 0.37 | 0.34 | -6.8% |
| Result for the period after taxes | 0.29 | 0.27 | -8.6% |
| Result for the period (share of the Group) - basic | 0.29 | 0.27 | -8.6% |
| Result for the period (share of the Group) - diluted | 0.27 | 0.25 | -8.4% |
| Net book value | 4.56 | 4.71 | 3.3% |



ANNEXES - New residential building markets expected to grow in 2017, although at a slower pace than in 2016. France is definitely improving.

| 0 | | | | Total | New | Renovation | Fore | casts | Outlook |
|------------------------------------|-------|------|------|------------------------|------|------------|------|-------|---------|
| Country/Year | 2013 | 2014 | 2015 | 2016 (estimate) | | | 2017 | 2018 | 2019 |
| Austria | -0.5 | -0.7 | -0.5 | 1.7 | 1.9 | 1.4 | 1.7 | 1.5 | 1.2 |
| Belgium | -0.3 | 1.8 | 1.9 | 4.0 | 6.1 | 1.9 | 2.1 | 2.8 | 2.8 |
| Denmark | -1.0 | 3.8 | 0.2 | 2.2 | 2.4 | 2.1 | 2.9 | 3.4 | 3.4 |
| Finland | -4.6 | -2.8 | 1.3 | 7.7 | 14.8 | 1.5 | 0.7 | 0.7 | -0.4 |
| France | -1.6 | -6.3 | -1.3 | 2.9 | 3.5 | 2.6 | 4.0 | 3.1 | 2.7 |
| Germany | -0.6 | 1.3 | 0.7 | 2.5 | 6.7 | 0.3 | 1.6 | 0.2 | -0.6 |
| Ireland | 4.6 | 11.4 | 9.1 | 13.5 | 17.5 | 5.8 | 11.4 | 9.2 | 12.1 |
| Italy | -2.7 | -1.9 | -0.2 | 1.9 | -0.8 | 2.7 | 2.1 | 1.4 | 1.8 |
| Netherlands | -6.2 | 0.9 | 10.6 | 6.8 | 7.1 | 6.6 | 5.3 | 4.8 | 4.6 |
| Norw ay | -0.6 | 0.1 | 1.3 | 5.3 | 9.4 | 1.2 | 0.9 | 1.6 | 3.1 |
| Portugal | -13.6 | -2.0 | 5.2 | 3.6 | 1.2 | 5.9 | 4.6 | 5.7 | 6.0 |
| Spain | -15.0 | -3.2 | 1.9 | 6.6 | 8.5 | 4.1 | 5.8 | 3.9 | 3.7 |
| Sw eden | 2.6 | 7.4 | 8.9 | 9.1 | 22.0 | 0.0 | 2.8 | 0.1 | -2.1 |
| Sw itzerland | 3.3 | 2.9 | 1.9 | 0.5 | 0.2 | 0.9 | 1.3 | 1.5 | 1.1 |
| United Kingdom | 1.4 | 10.3 | 1.0 | 1.1 | 2.1 | -0.4 | -0.4 | 1.0 | 1.8 |
| Western Europe (EC-15) | -1.9 | 0.9 | 1.2 | 3.1 | 4.8 | 1.7 | 2.2 | 1.8 | 1.7 |
| Czech Republic | -6.0 | 3.2 | 2.8 | -6.6 | -3.9 | -11.2 | -3.6 | 3.8 | 6.8 |
| Hungary | -4.1 | 3.4 | 3.6 | 5.0 | 13.4 | -1.5 | 12.0 | 13.1 | 5.5 |
| Poland | -1.4 | 4.4 | 5.2 | 0.9 | 0.6 | 1.8 | 2.4 | 3.7 | 4.3 |
| Slovak Republic | -8.3 | -4.3 | 4.4 | 3.2 | 1.6 | 6.6 | 2.2 | 1.8 | -1.7 |
| Eastern Europe (EC-4) | -3.3 | 3.4 | 4.4 | -0.2 | 0.6 | -1.8 | 2.1 | 4.7 | 4.6 |
| Euroconstruct Countries (EC-19) | -2.0 | 1.0 | 1.3 | 2.9 | 4.5 | 1.6 | 2.2 | 2.0 | 1.8 |

Source: EUROCONSTRUCT, November 2016



ANNEXES - Automotive – EU new passenger car registrations increased by +4.7% YTD June 2017 vs 2016, but remain ~1.4% below the 2007 peak

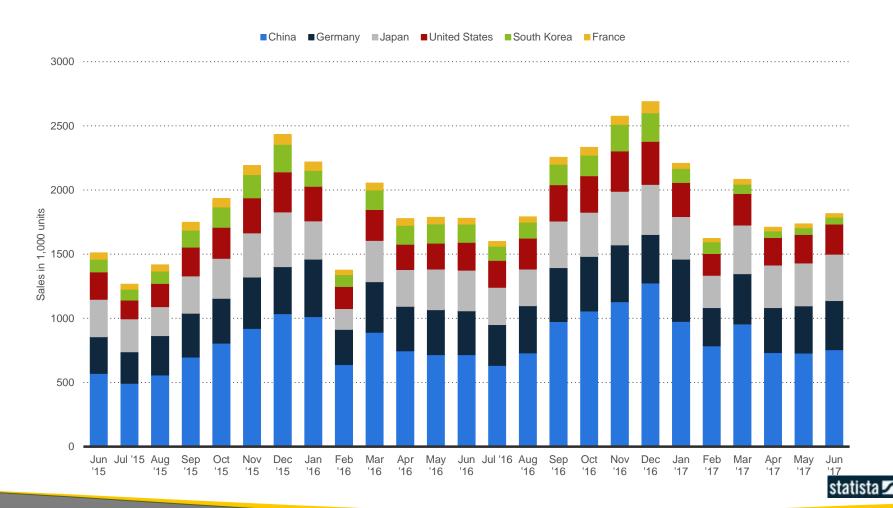
| , | 14/07/2017 | | | | | |
|----------------|------------|-----------|---------|-----------|-----------|---------|
| | June | June | %Change | Jan - Jun | Jan - Jun | %Change |
| | '17 | '16 | 17/16 | '17 | '16 | 17/16 |
| AUSTRIA | 35,441 | 33,751 | +5.0 | 186,561 | 171,770 | +8.6 |
| BELGIUM | 55,119 | 55,272 | -0.3 | 322,302 | 309,606 | +4.1 |
| BULGARIA | 3,206 | 2,440 | +31.4 | 14,749 | 12,361 | +19.3 |
| CROATIA | 6,680 | 6,142 | +8.8 | 31,790 | 25,728 | +23.6 |
| CYPRUS | 1,572 | 1,077 | +46.0 | 7,542 | 6,793 | +11.0 |
| CZECH REPUBLIC | 26,634 | 25,714 | +3.6 | 144,451 | 132,778 | +8.8 |
| DENMARK | 23,959 | 23,632 | +1.4 | 123,791 | 116,849 | +5.9 |
| ESTONIA | 2,666 | 1,994 | +33.7 | 13,332 | 11,754 | +13.4 |
| FINLAND | 10,860 | 10,753 | +1.0 | 64,422 | 65,478 | -1.6 |
| FRANCE | 230,926 | 227,353 | +1.6 | 1,135,267 | 1,102,429 | +3.0 |
| GERMANY | 327,693 | 339,563 | -3.5 | 1,787,026 | 1,733,839 | +3.1 |
| GREECE | 10,141 | 8,863 | +14.4 | 50,356 | 47,413 | +6.2 |
| HUNGARY | 10,820 | 9,692 | +11.6 | 54,793 | 45,969 | +19.2 |
| IRELAND | 1,396 | 1,623 | -14.0 | 91,185 | 101,327 | -10.0 |
| ITALY | 187,642 | 166,232 | +12.9 | 1,136,331 | 1,043,388 | +8.9 |
| LATVIA | 1,591 | 1,935 | -17.8 | 8,614 | 8,697 | -1.0 |
| LITHUANIA | 2,677 | 1,904 | +40.6 | 12,814 | 10,706 | +19.7 |
| LUXEMBOURG | 5,206 | 5,106 | +2.0 | 28,946 | 28,315 | +2.23 |
| NETHERLANDS | 41,309 | 39,249 | +5.2 | 226,690 | 193,915 | +16.9 |
| POLAND | 41,890 | 38,555 | +8.6 | 247,014 | 210,728 | +17.2 |
| PORTUGAL | 24,847 | 23,369 | +6.3 | 127,199 | 118,626 | +7.2 |
| ROMANIA | 8,030 | 5,462 | +47.0 | 45,008 | 35,452 | +27.0 |
| SLOVAKIA | 9,568 | 8,354 | +14.5 | 48,871 | 43,954 | +11.2 |
| SLOVENIA | 7,555 | 6,492 | +16.4 | 39,032 | 34,980 | +11.6 |
| SPAIN | 131,797 | 123,790 | +6.5 | 667,494 | 623,234 | +7.1 |
| SWEDEN | 38,324 | 36,307 | +5.6 | 193,530 | 187,591 | +3.2 |
| UNITED KINGDOM | 243,454 | 255,766 | -4.8 | 1,401,811 | 1,420,636 | -1.3 |
| EUROPEAN UNION | 1,491,003 | 1,460,390 | +2.1 | 8,210,921 | 7,844,316 | +4.7 |
| EU15² | 1,368,114 | 1,350,629 | +1.3 | 7,542,911 | 7,264,416 | +3.8 |
| EU12ª | 122,889 | 109,761 | +12.0 | 668,010 | 579,900 | +15.2 |
| ICELAND | 3,145 | 2,855 | +10.2 | 13,654 | 12,125 | +12.6 |
| NORWAY | 14,228 | 13,681 | +4.0 | 77,983 | 77,749 | +0.3 |
| SWITZERLAND | 31,923 | 31,259 | +2.1 | 158,918 | 158,037 | +0.6 |
| EFTA | 49,296 | 47,795 | +3.1 | 250,555 | 247,911 | +1.1 |
| EU + EFTA | 1,540,299 | 1,508,185 | +2.1 | 8,461,476 | 8,092,227 | +4.6 |
| EU15 + EFTA | 1,417,410 | 1,398,424 | +1.4 | 7,793,466 | 7,512,327 | +3.7 |





ANNEXES - Automotive - China new passenger car registrations increased YTD June by 1.7% versus same period 2016 (10.9% vs 2015)

Monthly passenger car sales in China from June 2015 to June 2017, by country of brand origin (in 1,000 units)





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Financial calendar

First half-year 2017 results

Third quarter 2017 trading update

Annual Results 2017

First quarter 2018 trading update

Annual General Meeting

Third quarter 2018 results

23.02.2018 (before opening of the stock exchange)

26.04.2018 (before opening of the stock exchange)

26.04.2018 (before opening of the stock exchange)

29.05.2018 (at 10:00 AM CET)

29.08.2018 (before opening of the stock exchange)

Third quarter 2018 trading update

30.10.2018 (before opening of the stock exchange)

Uncertainty risks concerning the forecasts made

This report contains forecasts which entail risks and uncertainties, including with regard to statements concerning plans, objectives, expectations and/or intentions of the Recticel Group and its subsidiaries. Readers are informed that such forecasts entail known and unknown risks and/or may be subject to considerable business, macroeconomic and competition uncertainties and unforeseen circumstances which largely lie outside the control of the Recticel Group. Should one or more of these risks, uncertainties or unforeseen or unexpected circumstances arise or if the underlying assumptions were to prove to be incorrect, the final financial results of the Group may possibly differ significantly from the assumed, expected, estimated or extrapolated results. Consequently, neither Recticel nor any other person assumes any responsibility for the accuracy of these forecasts.

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Thank you for your attention!

Q&A

